

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)  
d/b/a JPS HEALTH NETWORK  
1500 S. Main Street  
Fort Worth, TX 76104  
OPC Auditoriums, 3<sup>rd</sup> Floor**

**BOARD OF MANAGERS BUDGET RETREAT  
9:00 A.M., WEDNESDAY, JULY 10, 2024**

**MEETING MINUTES**

The Tarrant County Hospital District (“District”) Board of Managers met on Wednesday, July 10, 2024, with the following members present:

Roger Fisher  
DT Nguyen  
Amanda Arizola  
Trent Petty  
Leonard Firestone  
Dustin Austin  
Dorothy DeBose  
Tim Davis  
Rev. Ralph Emerson

Members Absent: Blake Woodard  
Margaret Holland

Others Attending: Karen Duncan, M.D., President, CEO  
Daphne Walker, EVP, Chief Legal Officer  
Jill Farrell, EVP, COO  
Shannon Fletcher, VP, Chief of Staff  
Sudhakar Karlapudi, MBBS, MBA, EVP, CMO  
Colin Werenka, SVP, Chief Compliance Officer  
Ashlea Quinonez, VP, Government Relations  
Joy Parker, VP, Operations  
Ashley Ridgeway-Washington, SVP, Chief Human Resources Officer  
Rory McCrady, SVP, Interim CFO  
Phyllis Chambers, SVP, Chief Nursing Officer  
Zelia Baugh, EVP, Behavioral Health  
Lani Taylor, Legal Ops Manager

**I. CALL TO ORDER – R. Fisher**

*Mr. Fisher called the meeting to order at 9:07 a.m.*

**II. CITIZENS WISHING TO ADDRESS THE BOARD**

*There were no citizens present to address the Board.*

**III. STRATEGIC PLAN REVIEW – K. Duncan**

*Summary: Dr. Duncan reviewed JPS' strategic plan with the Board.*

**IV. FY 2024 BUDGET INITIATIVE STATUS – J. Farrell**

*Summary: Ms. Farrell provided an update on the FY24 budget initiatives.*

**V. FY 2025 STRATEGIC INITIATIVES**

A. Workforce Strategies – A. Ridgeway-Washington

B. Access – J. Parker/W. Showalter/N. Shoquist

1. Specialty Pharmacy
2. Dental Services
3. Technology Investments

*Summary: The Board received information on FY25 strategic initiatives.*

**VI. FY 2025 BUDGET OVERVIEW – R. McCrady**

*Summary: Mr. McCrady presented an overview of the FY 2025 Budget to the Board.*

**VII. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:**

*Executive Session started at 12:40 p.m.*

In addition to the matters posted for deliberation in executive (closed) session, the Board may from time to time during the meeting reconvene and meet in executive session to receive legal advice pursuant to Section 551.071 of the Texas Open Meetings Act regarding any matter included on this agenda.

- A. **Serve as Medical Peer Review Committee and/or Medical Committee Pursuant to Chapter 160 Texas Occupations Code, Section 161.031 et Seq. Texas Health and Safety Code, and/or Receipt of Report(s) from Medical Staff Executive Committee or other Medical Staff Committees, Texas Occupations Code, Texas Health and Safety Code, and/or Medical Committee(s)**
- B. **Deliberation Regarding the Purchase, Exchange, Lease, or Value of Real Property Pursuant to Section 551.072, Texas Open Meetings Act.**
- C. **Deliberations Involving Individuals' Medical or Psychiatric Records Pursuant to Section 551.078, .0785, Texas Open Meetings Act.**
- D. **Consultation with General Counsel to Receive Legal Advice on Pending/Contemplated Litigation and Other Matters under Subsections 1 and 2, Section 551.071, Texas Open Meetings Act.**
- E. **Deliberate Information Relating to a Proposed New Service or Product Line Pursuant to Section 551.085 of the Texas Open Meetings Act.**

1. Innovative Strategic Initiatives
2. Strategic Partnership Initiatives

F. Receive Records, Information and/or Reports from Compliance Officer Pursuant to Section 161.032(b)(2), Texas Health and Safety Code, Texas Open Meetings Act.

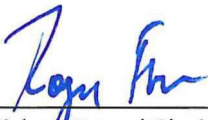
G. Deliberation Pursuant to Section 551.074 of the Act Regarding Appointments, Evaluations, Contracts and Compensation of District's Personnel, Vice Presidents and its Other Upper Level Management Staff.

VIII. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS VII. A., B., C., D., E., F., and G.

*The Board reconvened in Open session at 2:44 p.m.*

XV. ADJOURN

*There being no further business to discuss, the Board of Managers Budget Retreat adjourned at 2:45 p.m.*



Roger Fisher, Board Chair



Date